



CLEARVIEW

Clearview Township 2023 Budget

Overview & Highlights

Property tax is the primary source of revenue to deliver municipal services. 61% of our revenues are from taxation. User fees, grants, and development charges are among additional sources of revenue. Water delivery, sewer collection, building inspection and the Creemore Medical Centre services do not receive funding from municipal property taxes. Policing costs are billed together with the Clearview tax levy.

This year's budget is strained by both increasing costs as well as the growth we are experiencing. Of the \$117.7 million in capital works scheduled for 2023, \$91.5 million is directly related to growth and is funded from development charges and developer contributions.

Where are my Tax Dollars Going?

The budget includes an estimated average residential tax increase of 4.98%

The breakdown of each 2023 tax dollar

<i>Services From</i>	<i>Tax Dollar Breakdown</i>
Clearview	0.57 cents
Service Partners (County of Simcoe, OPP & NVCA)	0.31 cents
Education	0.12 cents

The estimated tax for an assessed value of \$100,000 is:

<i>Services From</i>	<i>Estimated Tax</i>	<i>Estimated Percentage Increase</i>	<i>Estimated Dollar Increase</i>
Clearview	\$668.66	7.60%	\$47.23
Policing (OPP)	\$ 85.93	-0.34%	-\$0.30
Simcoe County	\$288.80	3.50%	\$9.77
School Boards	\$153.00	0.00%	\$0.00
Total	\$1,196.39		\$56.70

The current median residential assessment in Clearview is \$315,000

The Clearview portion of every \$1 goes to:

- Economic Development 0.002 cents
- By-law 0.008 cents
- Information Services 0.015
- Planning 0.022 cents

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- Library 0.039 cents
- Administration 0.069 cents
- Fire 0.070 cents
- Parks 0.077
- Public Works 0.268 cents

Our Service Partners portion of every \$1 goes to:

- NVCA 0.004 cents
- OPP 0.070 cents
- School Boards 0.117 cents
- Simcoe County 0.239 cents

Total Township Revenues & Expenses

Revenues = \$33,889,412 and Expenses = \$33,889,412

Revenues

- Property Taxes 61%
- User Fees 23%
- Development Charges 9%
- Grants 3%
- Reserve Transfer 2%
- Other Income 2%

Expenses

- Public Works 28.6%
- Water & Sewer 16%
- Administration 11.5%
- DC's & Parkland 8.8%
- Parks 9.4%
- Policing 6.6%
- Fire 7.0%
- Library 4.0%
- Planning 2.8%
- Economic Development, Information Services & Medical Centre 1.9%
- Building 2.2%
- By-law 1.2%



CLEARVIEW

2023 Project Highlights

Council

- Accessibility improvements for the Council Chambers

Information Services

- Scheduled replacement of computers and software
- Server upgrades & equipment replacement
- Online & Security service improvements

Fire & Emergency Services

- New Lowell Fire Hall replacement – joint venture with Public works
- Ongoing equipment replacements as needed
- ½ ton Response Truck

Building Services

- Self-funded – no funding from taxation
- Source water protection program

Community Planning & Development

- Official Plan Review and Zoning By-law update continues

Library Services

- \$90,026 for collection materials
- Digital sign – joint venture with Recreation

Creemore Medical Centre

- Self-funded – no funding from taxation

Parks & Recreation

- Digital sign – joint venture with Library
- Stayner Arena Hall Flooring
- Stayner Arena Accessible Playground
- Creemore Arena Community Hall & Office Roof repairs
- Roof for the New Lowell outdoor arena/event area
- Nottawa Ball Park portable washroom
- McKean Park Sports Pad

Water & Sewer Services

- Self-funded – no funding from taxation
- Klondike Park Road Well site development continues



CLEARVIEW

Public Works

- \$250,000 for the installation and replacement of sidewalks
- Road Urbanization \$250,000
- Rural Intersection Painting
- Roads scheduled for paving or repairs in 2023:
 - Mowat Street – Highway 26 North - urbanization
 - Mowat St/Highway 26/Superior Street intersection
 - Margaret Street – County Road 42 to Clarence Street
 - Margaret Street – Clarence to Warrington
 - Sunnidale Street – Philip St to Centreline Road
 - Concession 10 Phase 2

2023 Township of Clearview Proposed CAPITAL Projects

2023

Capital Expenditures Investment in Infrastructure			Sources of Financing							Total	
Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves		Debentures
General Government											
Administration											
	Council Chambers Renovations	\$ 175,000		140,000					35,000		\$ 175,000
	General Administration Sub-total	\$ 175,000	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 175,000
Information Services											
	Computer Replacement	\$ 25,000	\$ 25,000								\$ 25,000
	Printer Replacement	\$ 1,000	\$ 1,000								\$ 1,000
	Other Computer Equipment	\$ 3,500	\$ 3,500								\$ 3,500
	Networking Equipment	\$ 10,000	\$ -						\$ 10,000		\$ 10,000
	Secondary Server	\$ 20,000	\$ -						\$ 20,000		\$ 20,000
	Virtual Server	\$ 40,000	\$ -						\$ 40,000		\$ 40,000
	Information Services Sub-total	\$ 99,500	\$ 29,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ 99,500
Fire and Emergency Services											
Emergency Services											
	-	\$ -	\$ -								\$ -
Fire Protection Services											
	Contribution to Station 3	\$ 1,787,500					947,400	236,100	604,000		\$ 1,787,500
	Bunker Gear Replacement	\$ 29,000	\$ 29,000								\$ 29,000
	Equipment	\$ 56,000	\$ 56,000								\$ 56,000
	1/2 Ton Response Pickup	\$ 80,000	\$ 80,000								\$ 80,000
	Fire and Emergency Sub-total	\$ 1,952,500	\$ 165,000	\$ -	\$ -	\$ -	\$ 947,400	\$ 236,100	\$ 604,000	\$ -	\$ 1,952,500
Admin, Bldg, and Equip											
	Stayner Sand Dome completion	\$ 2,300,000					\$ 2,070,000		\$ 230,000		\$ 2,300,000
	New Lowell Public Works/Fire Building	\$ 1,787,500					\$ 947,400		\$ 840,100		\$ 1,787,500
	TR11-48 - 2010 Freightliner	\$ 400,000							\$ 400,000		\$ 400,000
	TR03-02 - 2003 Sterling	\$ 400,000							\$ 400,000		\$ 400,000
	TR08-42 - 2007 International	\$ 400,000							\$ 400,000		\$ 400,000
	TR12-49 - 2011 Freightliner	\$ 400,000							\$ 400,000		\$ 400,000
	B3030 - 2009 Kabota Tractor	\$ 100,000							\$ 100,000		\$ 100,000
	GR7 - 2014 Deere 870GP	\$ 550,000							\$ 550,000		\$ 550,000
	Public Parking Lot - 15 Elizabeth Street	\$ 50,000	\$ 50,000								\$ 50,000
	Public Parking Lot - 187 Mill Street	\$ 50,000	\$ 50,000								\$ 50,000
	Traffic Control Equipment	\$ 30,000	\$ 30,000								\$ 30,000
Bridges											
	639-65 Brock Street Stayner - Replacement	\$ 445,500							\$ 445,500		\$ 445,500
	161B-71 - Collingwood Street Design	\$ 144,000							\$ 144,000		\$ 144,000
Road Construction											
	Mary Street Urbanization - Design	\$ 160,000					\$ 160,000				\$ 160,000
	10th Concession - Phase 2	\$ 4,100,000	\$ 1,520,000	\$ 1,057,316				\$ 1,522,684			\$ 4,100,000
	Highway 26/North Street - Pedestrian Crossing	\$ 250,000		\$ 250,000							\$ 250,000
	East Creemore Drain - Detailed Design	\$ 200,000			\$ 200,000						\$ 200,000
	Mowat Street - Highway 26 north Urbanization	\$ 2,000,000		\$ 175,000			\$ 1,400,000		\$ 425,000		\$ 2,000,000
	Mowat St/Highway 26/Superior St Intersection	\$ 1,000,000					\$ 619,337		\$ 380,663		\$ 1,000,000
	Margaret Street - County Road 42 to Clarence St	\$ 901,700					\$ 811,530		\$ 90,170		\$ 901,700
	Margaret Street - Clarence St to Warrington Rd.	\$ 1,315,800					\$ 1,184,220		\$ 131,580		\$ 1,315,800
	Sunnidale Street - Philip St to Centreline Road	\$ 2,867,000					\$ 2,581,000		\$ 286,000		\$ 2,867,000

2023 Township of Clearview Proposed CAPITAL Projects

2023

Capital Expenditures Investment in Infrastructure			Sources of Financing							Total	
Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	26/27 Sideroad - 10th Concession 10 to Cnty Rd. 1	TBD									TBD
	Sidewalks										
	Sidewalk Construction	\$ 250,000		\$ 250,000							\$ 250,000
	Urbanization	\$ 250,000	\$ 250,000								\$ 250,000
	Public Works Sub-total	\$ 20,351,500	\$ 1,900,000	\$ 1,732,316	\$ 200,000	\$ -	\$ 9,773,487	\$ 1,522,684	\$ 5,223,013	\$ -	\$ 20,351,500
	Parks and Recreation										
	Zero Turn Lawn Mower	\$ 17,000						\$ 17,000			\$ 17,000
	Replace Playground Equipment	\$ 50,000						\$ 50,000			\$ 50,000
	Enclosed Trailer Tourism	\$ 15,000						\$ 15,000			\$ 15,000
	Stayner Arena										
	Repurpose Hall Flooring	\$ 75,000						\$ 75,000			\$ 75,000
	Replace Kitchen Hood , Stove, Fridges	\$ 30,000						\$ 30,000			\$ 30,000
	Replace Arena Defogger Dehumidifiers	\$ 85,000						\$ 85,000			\$ 85,000
	Stayner Arena Digital Sign	\$ 100,000						\$ 100,000			\$ 100,000
	Creemore Arena										
	Repurpose the Community Hall	\$ 100,000						\$ 100,000			\$ 100,000
	Dressing Room Hallway Flooring	\$ 10,000						\$ 10,000			\$ 10,000
	Roof Repairs Office Arena	\$ 100,000						\$ 100,000			\$ 100,000
		\$ -									
	Stayner Parks										
	Tear Down former FS Building	\$ 25,000	\$ 25,000								\$ 25,000
	Repurpose Baseball Diamonds infield with Clay	\$ 20,000						\$ 20,000			\$ 20,000
	New Lowell Parks										
	Add a roof to the existing outdoor rink/event area v	\$ 140,000	\$ 35,000					\$ 105,000			\$ 140,000
	Other Parks										
	Replace skateboard Park Ameneties in Stayner	\$ 100,000						\$ 100,000			\$ 100,000
	Add new fully Accessible playground to playground	\$ 120,000						\$ 120,000			\$ 120,000
	Eco Park Community Garden Gazebo (Offset with	\$ 10,000						\$ 10,000			\$ 10,000
	Eco Park Dock/Viewing Platform at the Pond	\$ 50,000						\$ 50,000			\$ 50,000
	Eco Park Swallow Habitat	\$ 10,000						\$ 10,000			\$ 10,000
	McKean Park Cement Pad	\$ 100,000						\$ 100,000			\$ 100,000
	Nottawa Ball Park Portable Washroom	\$ 75,000						\$ 75,000			\$ 75,000
	Trails										\$ -
	Trails Construction	\$ 30,000	\$ 30,000								\$ 30,000
	Community Hall Boards and Local Boards										
	Hall AODA Renovations (carried forward)	\$ 4,000,000	-					1,500,000		2,500,000	\$ 4,000,000
	Parks and Recreation Sub-total	\$ 5,262,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,172,000	\$ 2,500,000	\$ 5,262,000
	Clearview Public Library										
	Computers	\$ 6,000	\$ 4,725	\$ 1,275							\$ 6,000
	Materials	\$ 90,025	\$ 90,025								\$ 90,025
	Library Services Sub-total	\$ 96,025	\$ 94,750	\$ 1,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,025
	General Capital Projects Total	\$ 27,936,525	\$ 2,279,250	\$ 1,873,591	\$ 200,000	\$ -	\$ 10,720,887	\$ 3,258,784	\$ 7,104,013	\$ 2,500,000	\$ 27,936,525

2023 Township of Clearview Proposed CAPITAL Projects

2023

Capital Expenditures Investment in Infrastructure		Sources of Financing								Total	
Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves		Debentures
	Stayner Blower Upgrades (Build)	\$ 2,000,000	\$ 2,000,000								\$ 2,000,000
	PLC Replacement - ST Sewage Treatment Plant	\$ 80,000	\$ 80,000								\$ 80,000
	Phillips Sanitary	\$ 1,618,329	\$ 534,049				\$ 1,084,281				\$ 1,618,329
	SE Stayner SPS and FM (Build)	\$ 3,947,000	\$ 1,223,570				\$ 2,723,430				\$ 3,947,000
	Sunnidale St. Sanitary	\$ 2,049,208	\$ 1,086,080				\$ 963,128				\$ 2,049,208
	Margaret Street Sanitary	\$ 3,548,000					\$ 3,548,000				\$ 3,548,000
	Aeration Automatic Valves	\$ 20,000	\$ 20,000								\$ 20,000
Creemore Wastewater											
	RAS PUMP	\$ 10,000	\$ 10,000								\$ 10,000
	CHEMICAL PUMP # 1	\$ 4,000	\$ 4,000								\$ 4,000
	CHEMICAL PUMP # 2	\$ 4,000	\$ 4,000								\$ 4,000
	MILLTRONIC MULTI RANGER - LEVEL MONITO	\$ 4,000	\$ 4,000								\$ 4,000
	MILLTRONIC MULTI RANGER - LEVEL MONITO	\$ 6,000	\$ 6,000								\$ 6,000
	FLOW METER	\$ 3,000	\$ 3,000								\$ 3,000
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATOR	\$ 2,500	\$ 2,500								\$ 2,500
	PNEUMATIC ACTUATED B-VALVE	\$ 1,100	\$ 1,100								\$ 1,100
	PNEUMATIC ACTUATED B-VALVE	\$ 1,100	\$ 1,100								\$ 1,100
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	VFD CONTROL PANEL	\$ 5,000	\$ 5,000								\$ 5,000
	Citric Diaphragm Pump # 2	\$ 4,000	\$ 4,000								\$ 4,000
	Citirc Diaphragm Pump # 3	\$ 4,000	\$ 4,000								\$ 4,000
	BLOWER	\$ 40,000	\$ 40,000								\$ 40,000
	DO Controller & Probe	\$ 5,000	\$ 5,000								\$ 5,000
	Facility Lighting	\$ 10,000	\$ 10,000								\$ 10,000
	MLSS DO CONTROL BOX	\$ 1,500	\$ 1,500								\$ 1,500
	MLSS TSS CONTROL BOX	\$ 1,500	\$ 1,500								\$ 1,500
	Creemore WWTP Upgrades to 1400 (Design)	\$ 750,000					\$ 750,000				\$ 750,000
	RAS Piping Modifications (Design)	\$ 50,000					\$ 50,000				\$ 50,000
	RAS Piping Modifications (Construciton & CA/CI)	\$ 200,000					\$ 200,000				\$ 200,000
	CR WWTP Screen Upgrades (Design & Permitting)	\$ 150,000					\$ 150,000				\$ 150,000
	Eq. Tank PS/Controls (Design & Permitting)	\$ 150,000	\$ 150,000								\$ 150,000
	Additional / Replacement Membrane Cassettes	\$ 385,000	\$ 385,000								\$ 385,000
	Sewage Pump Station	\$ 5,400,000					\$ 5,400,000.00				\$ 5,400,000
	Sewage Forcemain associated with SPS	\$ 430,000			\$ 430,000						\$ 430,000
	Brewery Sewage Pre-Treatment & Forcemain	\$ 4,000,000			\$ 4,000,000						\$ 4,000,000
	WWTP Land Purchase	\$ 200,000			\$ 200,000						\$ 200,000
	Sewer Treatment Plant Upgrade	\$ 15,000,000					\$ 15,000,000				\$ 15,000,000
New Lowell Wastewater											
	Waiting on developer contributions	\$ -									\$ -
Nottawa Wastewater											
	Waiting on developer contributions	\$ -									\$ -
Municipal Wastewaterworks Subtotal		\$ 40,271,738	\$ 5,772,899	\$ -	\$ 4,630,000	\$ -	\$ 29,868,839	\$ -	\$ -	\$ -	\$ 40,271,738
Township Total Capital Budget		\$ 117,729,345	\$ 9,318,007	\$ 1,873,591	\$ 4,830,000	\$ 2,151,114	\$ 86,693,836	\$ 3,258,784	\$ 7,104,013	\$ 2,500,000	\$ 117,729,345

2023 General Operating and Capital Budget Summary

Net Operating Budget Dollars Requested		
	2022	2023
Administration	\$ 2,065,370	\$ 2,329,725
Economic Development	\$ 168,000	\$ 68,000
Information Services	\$ 385,500	\$ 448,630
Fire	\$ 2,024,800	\$ 2,051,186
Building	\$ -	\$ -
Bylaw	\$ 233,300	\$ 250,934
Public Works	\$ 5,973,700	\$ 6,611,775
Parks	\$ 2,279,100	\$ 2,370,491
Library	\$ 1,057,777	\$ 1,133,200
Planning	\$ 661,050	\$ 692,954
Medical Centre	\$ -	\$ -
Total	\$14,848,597	\$15,956,895

Net Increased Operating Dollars Requested		
	2022	2023
Administration	\$	264,355
Economic Development	\$	(100,000)
Information Services	\$	63,130
Fire	\$	26,386
Building	\$	-
Bylaw	\$	17,634
Public Works	\$	638,075
Parks	\$	91,391
Library	\$	75,423
Planning	\$	31,904
Medical Centre	\$	-
Total		\$1,108,298

Municipal Tax Increase Requested for Operating		
	2022	2023
Administration		1.43%
Economic Development		-0.54%
Information Services		0.34%
Fire		0.14%
Building		0.00%
Bylaw		0.10%
Public Works		3.46%
Parks		0.50%
Library		0.41%
Planning		0.17%
Medical Centre		0.00%
Total		6.01%

Property Tax on each \$100,000 (2022 est.)		
	2022	2023
Clearview	\$ 621.43	\$ 668.66
Policing (OPP)	\$ 86.22	\$ 85.93
County	\$ 279.03	\$ 288.80
Education	\$ 153.00	\$ 153.00
	\$ 1,139.69	\$ 1,196.39

Net Capital Budget Dollars Requested		
	2022	2023
Administration	\$ -	\$ -
Economic Development	\$ -	\$ -
Information Services	\$ 29,500	\$ 29,500
Fire	\$ 155,000	\$ 165,000
Building	\$ -	\$ -
Bylaw	\$ -	\$ -
Public Works	\$ 1,271,413	\$ 1,900,000
Parks	\$ 116,500	\$ 90,000
Library	\$ 92,000	\$ 94,750
Planning	\$ -	\$ -
Medical Centre	\$ -	\$ -
Total	\$1,664,413	\$2,279,250

Net Increased Capital Dollars Requested		
	2022	2023
Administration	\$	-
Economic Development	\$	-
Information Services	\$	-
Fire	\$	10,000
Building	\$	-
Bylaw	\$	-
Public Works	\$	628,587
Parks	\$	(26,500)
Library	\$	2,750
Planning	\$	-
Medical Centre	\$	-
Total		\$614,837

Municipal Tax Increase Requested for Capital		
	2022	2023
Administration		0.00%
Economic Development		0.00%
Information Services		0.00%
Fire		0.05%
Building		0.00%
Bylaw		0.00%
Public Works		3.41%
Parks		-0.14%
Library		0.01%
Planning		0.00%
Medical Centre		0.00%
Total		3.33%

Avg. Property Tax increase for each assessed \$100,000		
	2022	2023
Clearview	\$ 47.23	\$ 47.23
Policing (OPP)	\$ (0.30)	\$ (0.30)
County	\$ 9.77	\$ 9.77
Education	\$ -	\$ -
	\$ 56.70	\$ 56.70

Net Operating and Net Capital Dollars Requested		
	2022	2023
Administration	\$ 2,065,370	\$ 2,329,725
Economic Development	\$ 168,000	\$ 68,000
Information Services	\$ 415,000	\$ 478,130
Fire	\$ 2,179,800	\$ 2,216,186
Building	\$ -	\$ -
Bylaw	\$ 233,300	\$ 250,934
Public Works	\$ 7,245,113	\$ 8,511,775
Parks	\$ 2,395,600	\$ 2,460,491
Library	\$ 1,149,777	\$ 1,227,950
Planning	\$ 661,050	\$ 692,954
Medical Centre	\$ -	\$ -
Total	\$16,513,010	\$18,236,145

Net Operating and Net Capital Increased Dollars Requested		
	2022	2023
Administration	\$	264,355
Economic Development	\$	(100,000)
Information Services	\$	63,130
Fire	\$	36,386
Building	\$	-
Bylaw	\$	17,634
Public Works	\$	1,266,662
Parks	\$	64,891
Library	\$	78,173
Planning	\$	31,904
Medical Centre	\$	-
Total		\$1,723,135

Plus increase in taxes refunded by assessment change	\$0
Less property tax base increase from new growth	-\$320,799
Total Clearview Tax increase (est.)	\$1,402,336

Municipal Tax Increase Requested for Operating and Capital		
	2022	2023
Administration		1.43%
Economic Development		-0.54%
Information Services		0.34%
Fire		0.20%
Building		0.00%
Bylaw		0.10%
Public Works		6.86%
Parks		0.35%
Library		0.42%
Planning		0.17%
Medical Centre		0.00%
Total		9.34%
Total Clearview increase in Budget dollars		7.60%

Clearview Tax Increase (est.)	7.60%
Policing (OPP) Tax Increase (est.)	-0.34%
Simcoe County Tax Increase (est.)	3.50%
Education Tax Increase (est.)	0.00%
Net Tax Increase (est.)	4.98%

CONSOLIDATED OPERATING FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-1,178,570.00	-1,459,552.83	-1,210,888.00	-2,323,224.43	-1,165,040.00	45,848.00	-3.79
USER FEES	-7,303,500.00	-6,807,977.46	-7,695,915.00	-8,736,102.81	-7,718,680.00	-22,765.00	0.30
OTHER INCOME	-1,066,100.00	-864,258.99	-1,025,200.00	-1,478,359.38	-795,900.00	229,300.00	-22.37
TRANSFER FROM RESERVES	-1,183,490.00	-988,953.01	-1,151,790.00	-2,500.00	-723,805.00	427,985.00	-37.16
OWN PURPOSE TAX	-17,669,485.00	-18,484,415.96	-18,875,379.00	-19,009,506.39	-18,875,379.00	0.00	0.00
DEVELOPMENT CHARGES	-2,956,000.00	-3,146,780.87	-2,956,000.00	-7,004,913.71	-2,956,000.00	0.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-31,357,145.00	-31,751,939.12	-32,915,172.00	-38,554,606.72	-32,234,804.00	680,368.00	-2.07
EXPENSE							
SALARIES, WAGES & BENEFITS	6,819,595.00	6,737,457.88	7,378,970.00	7,232,727.99	7,690,679.00	311,709.00	4.22
ADMINISTRATION	4,296,600.00	3,555,659.23	4,300,990.00	2,996,231.24	4,226,831.00	-74,159.00	-1.72
CONTRACTED SERVICES	3,762,900.00	3,700,983.17	4,040,227.00	3,516,757.39	4,286,542.00	246,315.00	6.10
FACILITY UTILITIES	913,350.00	916,120.83	932,800.00	945,639.05	1,002,250.00	69,450.00	7.45
FACILITY MAINTENANCE	561,500.00	580,993.76	589,500.00	1,410,690.58	795,170.00	205,670.00	34.89
INSURANCE	355,000.00	391,213.22	363,700.00	1,053,377.74	450,550.00	86,850.00	23.88
VEHICLES & EQUIPMENT	541,300.00	649,741.21	645,520.00	832,800.55	795,360.00	149,840.00	23.21
AMORTIZATION	0.00	2,339,667.54	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	6,033,850.00	8,849,150.83	5,912,460.00	3,475,608.73	4,843,705.00	-1,068,755.00	-18.08
TRANSFER TO CAPITAL	411,420.00	431,829.32	393,000.00	0.00	379,250.00	-13,750.00	-3.50
Total EXPENSE	23,695,515.00	28,152,816.99	24,557,167.00	21,463,833.27	24,470,337.00	-86,830.00	-0.35
WORKS EXPENSE							
SALARIES, WAGES & BENEFITS	1,677,700.00	1,919,362.30	1,850,250.00	1,998,050.47	1,958,035.00	107,785.00	5.83
ADMINISTRATION	1,374,100.00	1,446,636.70	1,449,100.00	1,702,656.30	1,600,640.00	151,540.00	10.46
CONTRACTED SERVICES	1,340,200.00	1,868,346.12	1,469,000.00	2,184,507.51	1,663,500.00	194,500.00	13.24
FACILITY UTILITIES	60,000.00	30,943.75	61,000.00	37,701.07	62,000.00	1,000.00	1.64
FACILITY MAINTENANCE	103,000.00	142,636.01	105,000.00	128,341.90	110,000.00	5,000.00	4.76
INSURANCE	137,000.00	139,221.69	139,050.00	172,370.10	190,000.00	50,950.00	36.64
VEHICLES & EQUIPMENT	858,000.00	953,857.71	785,000.00	1,084,024.91	761,900.00	-23,100.00	-2.94
AMORTIZATION	0.00	1,866,543.25	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	1,128,000.00	1,128,000.00	1,228,000.00	938,000.00	1,178,000.00	-50,000.00	-4.07
TRANSFER TO CAPITAL	983,630.00	325,242.75	1,271,413.00	0.00	1,900,000.00	628,587.00	49.44
Total WORKS EXPENSE	7,661,630.00	9,820,790.28	8,357,813.00	8,245,652.26	9,424,075.00	1,066,262.00	12.76
Total OPERATING	0.00	6,221,668.15	-192.00	-8,845,121.19	1,659,608.00	1,659,800.00	-864,479.17

2023 Administration Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	1,024,000	1,209,808	1,017,700	1,756,989	971,300	-46,400	-0.25%
OMPF Decrease					-41,900	-41,900	-0.23%
Change in funding from the Modernization Grant					-4,500	-4,500	-0.02%
User Fees	44,000	97,955	44,000	86,335	44,000	0	0.00%
Other Income	564,500	535,822	524,500	345,949	524,500	0	0.00%
Transfer from Reserves	82,000	73,202	184,000	0	22,000	-162,000	-0.88%
EDC (CIP & Downtown Beautification) transfer from Reserves removed					-110,000	-110,000	-0.60%
Election funding from reserve removed					-64,000	-64,000	-0.35%
DC Funding for Strategic Plan					12,000	12,000	0.07%
TOTAL REVENUE	1,714,500	1,916,786	1,770,200	2,189,273	1,561,800	-208,400	-1.13%
EXPENSE							
Salaries, Wages & Benefits	1,897,850	1,754,378	2,021,550	1,503,654	2,185,025	163,475	0.89%
Tax Assistant to full time					27,000	27,000	0.15%
Administration	715,400	653,526	769,050	374,868	717,800	-51,250	-0.28%
Election expense removed					-76,500	-76,500	-0.41%
Additional Training					17,500	17,500	0.09%
Memberships					4,100	4,100	0.02%
Contracted Services	408,000	280,649	319,650	-220,038	336,000	16,350	0.09%
EDC Action plan removed					-50,000	-50,000	-0.27%
Strategic Plan Update					30,000	30,000	0.16%
Website Upgrade					19,000	19,000	0.10%
Cleaning Contract					10,500	10,500	0.06%
Financial Software Ebilling					5,850	5,850	0.03%
Facility Utilities	52,000	5,429	54,500	32,599	56,000	1,500	0.01%
Facility Maintenance	60,000	46,749	60,700	43,346	61,500	800	0.00%
Insurance	77,000	37,185	78,000	82,219	94,500	16,500	0.09%
Premium Increase - Township wide 11%						16,500	0.09%
			0				
Vehicles & Equipment	12,000	23,477	21,120	12,290	29,700	8,580	0.05%
Amortization	0	95,910	0	0	0	0	0.00%
Transfer to Reserves	511,000	552,649	511,000	495,000	411,000	-100,000	-0.54%
Affordable Senior Housing Reserve Transfer removed by Council					-150,000	-150,000	-0.81%
Hospital Construction Reserve increase					50,000	50,000	0.27%
TOTAL EXPENSE	3,733,250	3,449,952	3,835,570	2,323,938	3,891,525	55,955	0.30%
TOTAL OPERATING	-2,018,750	-1,533,166	-2,065,370	-134,665	-2,329,725	264,355	1.43%
Transfer to Capital	0	0	0	0	0	0	0.00%
TOTAL CAPITAL	0	0	0	0	0	0	0.00%
TOTAL ADMINISTRATION	-2,018,750	-1,533,166	-2,065,370	-134,665	-2,329,725	264,355	1.43%

GENERAL ADMINISTRATION FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-1,024,000.00	-1,209,807.65	-1,017,700.00	-1,756,989.00	-971,300.00	46,400.00	-4.56
USER FEES	-44,000.00	-97,955.20	-44,000.00	-86,335.40	-44,000.00	0.00	0.00
OTHER INCOME	-564,500.00	-548,705.26	-524,500.00	-501,023.32	-524,500.00	0.00	0.00
TRANSFER FROM RESERVES	-232,600.00	-116,961.78	-199,600.00	0.00	-37,600.00	162,000.00	-81.16
OWN PURPOSE TAX	-17,669,485.00	-18,484,415.96	-18,875,379.00	-18,989,806.97	-18,875,379.00	0.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-19,534,585.00	-20,457,845.85	-20,661,179.00	-21,334,154.69	-20,452,779.00	208,400.00	-1.01
EXPENSE							
SALARIES, WAGES & BENEFITS	2,087,850.00	1,946,592.04	2,215,050.00	1,652,694.74	2,409,055.00	194,005.00	8.76
ADMINISTRATION	1,035,400.00	780,910.62	1,089,050.00	562,813.72	937,800.00	-151,250.00	-13.89
CONTRACTED SERVICES	2,747,000.00	2,582,228.31	2,727,427.00	1,576,657.38	2,713,042.00	-14,385.00	-0.53
FACILITY UTILITIES	52,000.00	32,688.87	54,500.00	32,599.25	56,000.00	1,500.00	2.75
FACILITY MAINTENANCE	60,000.00	46,748.96	60,700.00	43,346.11	61,500.00	800.00	1.32
INSURANCE	77,000.00	37,185.22	78,000.00	82,218.70	94,500.00	16,500.00	21.15
VEHICLES & EQUIPMENT	16,000.00	28,090.82	25,120.00	16,305.17	33,700.00	8,580.00	34.16
AMORTIZATION	0.00	123,170.12	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	562,000.00	603,649.00	562,000.00	546,000.00	462,000.00	-100,000.00	-17.79
TRANSFER TO CAPITAL	29,500.00	29,500.00	29,500.00	0.00	29,500.00	0.00	0.00
Total EXPENSE	6,666,750.00	6,210,763.96	6,841,347.00	4,512,635.07	6,797,097.00	-44,250.00	-0.65
Total OPERATING	-12,867,835.00	-14,247,081.89	-13,819,832.00	-16,821,519.62	-13,655,682.00	164,150.00	-1.19

2023 Economic Development Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	0	0	0	0	0	0	0.00%
User Fees	0	0	0	0	0	0	0.00%
Other Income	0	0	0	0	0	0	0.00%
Transfer from Reserves	135,000	27,260	0	0	0	0	0.00%
Own Purpose Taxes	0	0	0	0	0	0	0.00%
Development Charges	0	0	0	0	0	0	0.00%
Surplus/Deficit	0	0	0	0	0	0	0.00%
TOTAL REVENUE	135,000	27,260	0	0	0	0	0.00%
EXPENSE							
Salaries, Wages & Benefits	0	0	0	0	0	0	0.00%
Administration	168,000	57,223	168,000	21,156	68,000	-100,000	-0.54%
CIP & Beautification Deferred to 2024					-100,000	-100,000	-0.54%
Contracted Services	0	0	0	0	0	0	0.00%
Facility Utilities	0	0	0	0	0	0	0.00%
Facility Maintenance	0	0	0	0	0	0	0.00%
Insurance	0	0	0	0	0	0	0.00%
Vehicles & Equipment	0	0	0	0	0	0	0.00%
Amortization	0	0	0	0	0	0	0.00%
Transfer to Reserves	0	0	0	0	0	0	0.00%
TOTAL EXPENSE	168,000	57,223	168,000	21,156	68,000	-100,000	-0.54%
TOTAL OPERATING	-33,000	-29,962	-168,000	-21,156	-68,000	-100,000	-0.54%
Transfer to Capital	0	0	0	0	0	0	0.00%
TOTAL CAPITAL	0	0	0	0	0	0	0.00%
TOTAL ECONOMIC DEV	-33,000	-29,962	-168,000	-21,156	-68,000	-100,000	-0.54%

ECONOMIC DEVELOPMENT FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OTHER INCOME	0.00	0.00	0.00	-1,440.00	0.00	0.00	0.00
TRANSFER FROM RESERVES	-135,000.00	-27,260.26	-110,000.00	0.00	0.00	110,000.00	-100.00
Total REVENUE	-135,000.00	-27,260.26	-110,000.00	-1,440.00	0.00	110,000.00	-100.00
EXPENSE							
SALARIES, WAGES & BENEFITS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ADMINISTRATION	168,000.00	57,222.50	168,000.00	55,868.24	68,000.00	-100,000.00	-59.52
CONTRACTED SERVICES	75,000.00	128.52	50,000.00	0.00	0.00	-50,000.00	-100.00
AMORTIZATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	50,649.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	243,000.00	108,000.02	218,000.00	55,868.24	68,000.00	-150,000.00	-68.81
Total OPERATING	108,000.00	80,739.76	108,000.00	54,428.24	68,000.00	-40,000.00	-37.04

2023 Information Services Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	0	0	0	0	0	0	0.00%
User Fees	0	0	0	0	0	0	0.00%
Other Income	0	290	0	0	0	0	0.00%
Transfer from Reserves	0	0	0	0	0	0	0.00%
Own Purpose Taxes	0	0	0	0	0	0	0.00%
Development Charges	0	0	0	0	0	0	0.00%
Surplus/Deficit	0	0	0	0	0	0	0.00%
TOTAL REVENUE	0	290	0	0	0	0	0.00%
EXPENSE							
Salaries, Wages & Benefits	190,000	192,214	193,500	149,041	224,030	30,530	0.17%
Administration	18,000	9,938	18,000	1,682	18,000	0	0.00%
Contracted Services	103,000	94,181	119,000	74,966	151,600	32,600	0.18%
Password Manager					7,000	7,000	0.04%
MFA Security					7,500	7,500	0.04%
Server Support & Office 365 price increase					18,000	18,000	0.10%
Facility Utilities	0	0	0	0	0	0	0.00%
Facility Maintenance	0	0	0	0	0	0	0.00%
Insurance	0	0	0	0	0	0	0.00%
Vehicles & Equipment	4,000	4,613	4,000	3,946	4,000	0	0.00%
Amortization	0	0	0	0	0	0	0.00%
Transfer to Reserves	51,000	51,000	51,000	51,000	51,000	0	0.00%
TOTAL EXPENSE	366,000	351,946	385,500	280,634	448,630	63,130	0.34%
TOTAL OPERATING	-366,000	-351,657	-385,500	-280,634	-448,630	63,130	0.34%
Transfer to Capital	29,500	34,150	29,500	0	29,500	0	0.00%
TOTAL CAPITAL	29,500	34,150	29,500	0	29,500	0	0.00%
TOTAL INFO SERVICES	-395,500	-385,807	-415,000	-280,634	-478,130	63,130	0.34%

TOWNSHIP OF CLEARVIEW
INFORMATION SERVICES



CLEARVIEW

For Period Ending 30-Sep-2022

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
OTHER INCOME	0.00	-289.65	0.00	0.00	0.00	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	0.00	-289.65	0.00	0.00	0.00	0.00	0.00
EXPENSE							
SALARIES, WAGES & BENEFITS	190,000.00	192,214.20	193,500.00	149,040.58	224,030.00	30,530.00	15.78
ADMINISTRATION	18,000.00	9,937.72	18,000.00	1,834.43	18,000.00	0.00	0.00
CONTRACTED SERVICES	103,000.00	94,181.09	119,000.00	94,083.32	151,600.00	32,600.00	27.39
VEHICLES & EQUIPMENT	4,000.00	4,613.45	4,000.00	3,945.63	4,000.00	0.00	0.00
AMORTIZATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	51,000.00	51,000.00	51,000.00	51,000.00	51,000.00	0.00	0.00
TRANSFER TO CAPITAL	29,500.00	29,500.00	29,500.00	0.00	29,500.00	0.00	0.00
Total EXPENSE	395,500.00	381,446.46	415,000.00	299,903.96	478,130.00	63,130.00	15.21
Total OPERATING	395,500.00	381,156.81	415,000.00	299,903.96	478,130.00	63,130.00	15.21

2023 Policing (OPP) Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	0	0	0	0	0	0	0.00%
User Fees	0	0	0	0	0	0	0.00%
Other Income	0	0	0	0	0	0	0.00%
Transfer from Reserves	15,600	16,500	15,600	0	15,600	0	0.00%
Own Purpose Taxes	0	0	0	0	0	0	0.00%
Development Charges	0	0	0	0	0	0	0.00%
Surplus/Deficit	0	0	0	0	0	0	0.00%
TOTAL REVENUE	15,600	16,500	15,600	0	15,600	0	0.00%
EXPENSE							
Salaries, Wages & Benefits	0	0	0	0	0	0	0.00%
Administration	18,000	17,529	18,000	9,933	18,000	0	0.00%
Contracted Services	2,236,000	2,207,398	2,288,777	1,702,612	2,225,442	-63,335	-0.34%
2023 OPP budget					-63,335	-63,335	-0.34%
Facility Utilities	0	0	0	0	0	0	0.00%
Facility Maintenance	0	0	0	0	0	0	0.00%
Insurance	0	0	0	0	0	0	0.00%
Vehicles & Equipment	0	0	0	0	0	0	0.00%
Amortization	0	0	0	0	0	0	0.00%
Transfer to Reserves	0	0	0	0	0	0	0.00%
TOTAL EXPENSE	2,254,000	2,224,927	2,306,777	1,712,545	2,243,442	-63,335	-0.34%
TOTAL OPERATING	-2,238,400	-2,208,427	-2,291,177	-1,712,545	-2,227,842	-63,335	-0.34%
Transfer to Capital	0	0	0	0	0	0	0.00%
TOTAL CAPITAL	0	0	0	0	0	0	0.00%
TOTAL POLICING (OPP)	-2,238,400	-2,208,427	-2,291,177	-1,712,545	-2,227,842	-63,335	-0.34%

POLICE (OPP)



CLEARVIEW

For Period Ending 30-Sep-2022

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
TRANSFER FROM RESERVES	-15,600.00	-15,600.00	-15,600.00	0.00	-15,600.00	0.00	0.00
Total REVENUE	-15,600.00	-15,600.00	-15,600.00	0.00	-15,600.00	0.00	0.00
EXPENSE							
ADMINISTRATION	18,000.00	17,529.00	18,000.00	18,748.07	18,000.00	0.00	0.00
CONTRACTED SERVICES	2,236,000.00	2,207,398.08	2,288,777.00	1,892,593.20	2,225,442.00	-63,335.00	-2.77
FACILITY UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCE	0.00	140.00	0.00	63.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	2,254,000.00	2,225,067.08	2,306,777.00	1,911,404.27	2,243,442.00	-63,335.00	-2.75
Total OPERATING	2,238,400.00	2,209,467.08	2,291,177.00	1,911,404.27	2,227,842.00	-63,335.00	-2.76

2023 Fire Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	0	8,000	0	0	0	0	0.00%
User Fees	88,100	93,198	88,000	85,711	88,000	0	0.00%
Other Income	2,100	87	2,200	1,231	2,400	200	0.00%
Transfer from Reserves	74,000	84,000	74,000	0	74,000	0	0.00%
TOTAL REVENUE	164,200	185,285	164,200	86,942	164,400	200	0.00%
EXPENSE							
Salaries, Wages & Benefits	851,800	970,458	922,500	912,754	958,550	36,050	0.20%
Administration	379,400	353,492	382,200	211,601	365,536	-16,664	-0.09%
Decrease to Community Risk Assessment					-10,000	-10,000	-0.05%
Remove Transfer Admin Fee - now in Contracted Services					-8,000	-8,000	-0.04%
Contracted Services	11,000	32,148	11,000	10,923	20,000	9,000	0.05%
Previously carried out by BD staff - now contracted out					8,000	8,000	0.04%
Facility Utilities	80,000	71,620	81,000	55,565	81,500	500	0.00%
Facility Maintenance	91,200	55,284	96,200	81,800	89,700	-6,500	-0.04%
Insurance	63,500	88,423	63,600	85,761	59,300	-4,300	-0.02%
Vehicles & Equipment	152,000	204,725	182,500	154,777	191,000	8,500	0.05%
Amortization	0	504,271	0	0	0	0	0.00%
Transfer to Reserves	450,000	450,000	450,000	450,000	450,000	0	0.00%
TOTAL EXPENSE	2,078,900	2,730,420	2,189,000	1,963,182	2,215,586	26,586	0.14%
TOTAL OPERATING	-1,914,700	-2,545,136	-2,024,800	-1,876,240	-2,051,186	26,386	0.14%
Transfer to Capital	155,000	137,999	155,000	0	165,000	10,000	0.05%
TOTAL CAPITAL	155,000	137,999	155,000	0	165,000	10,000	0.05%
TOTAL FIRE	-2,069,700	-2,683,135	-2,179,800	-1,876,240	-2,216,186	36,386	0.20%

FIRE & EMERGENCY PLANNING FIN REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	-8,000.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-88,000.00	-93,198.07	-88,000.00	-120,179.13	-88,000.00	0.00	0.00
OTHER INCOME	-2,100.00	-86.55	-2,200.00	-1,230.97	-2,400.00	-200.00	9.09
TRANSFER FROM RESERVES	-74,000.00	-84,000.00	-74,000.00	0.00	-74,000.00	0.00	0.00
Total REVENUE	-164,100.00	-185,284.62	-164,200.00	-121,410.10	-164,400.00	-200.00	0.12
EXPENSE							
SALARIES, WAGES & BENEFITS	851,800.00	970,457.72	922,500.00	992,822.60	958,550.00	36,050.00	3.91
ADMINISTRATION	379,400.00	353,492.20	382,200.00	318,836.23	365,536.00	-16,664.00	-4.36
CONTRACTED SERVICES	11,000.00	32,147.56	11,000.00	34,791.17	20,000.00	9,000.00	81.82
FACILITY UTILITIES	80,000.00	71,619.97	81,000.00	72,186.20	81,500.00	500.00	0.62
FACILITY MAINTENANCE	91,200.00	55,284.17	96,200.00	96,631.33	89,700.00	-6,500.00	-6.76
INSURANCE	63,500.00	88,422.57	63,600.00	85,761.31	59,300.00	-4,300.00	-6.76
VEHICLES & EQUIPMENT	152,000.00	204,724.62	182,500.00	214,735.47	191,000.00	8,500.00	4.66
AMORTIZATION	0.00	504,271.45	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	450,000.00	450,000.00	450,000.00	450,000.00	450,000.00	0.00	0.00
TRANSFER TO CAPITAL	155,000.00	137,999.03	155,000.00	0.00	165,000.00	10,000.00	6.45
Total EXPENSE	2,233,900.00	2,868,419.29	2,344,000.00	2,265,764.31	2,380,586.00	36,586.00	1.56
Total OPERATING	2,069,800.00	2,683,134.67	2,179,800.00	2,144,354.21	2,216,186.00	36,386.00	1.67

2023 Building Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference
REVENUE						
Grants	0	0	0	0	0	0
User Fees	557,400	663,465	671,800	1,336,412	689,300	17,500
Other Income	45,000	34,447	45,000	17,223	45,000	0
Transfer from Reserves	41,600	0	0	0	0	0
TOTAL REVENUE	644,000	697,912	716,800	1,353,635	734,300	17,500
EXPENSE						
Salaries, Wages & Benefits	464,100	446,348	505,700	352,296	566,800	61,100
Administration	144,500	224,264	114,200	126,582	123,100	8,900
Contracted Services	19,400	13,156	2,500	0	0	-2,500
Facility Utilities	0	0	0	0	0	0
Facility Maintenance	0	0	0	0	0	0
Insurance	7,000	7,566	7,000	9,287	9,300	2,300
Vehicles & Equipment	9,000	6,664	35,000	25,334	33,660	-1,340
Amortization	0	4,062	0	0	0	0
Transfer to Reserves	0	0	52,400	0	1,440	-50,960
This is based on actual revenue less actual expenses and will change once the Year End is complete					-50,960	-50,960
TOTAL EXPENSE	644,000	702,060	716,800	513,498	734,300	17,500
TOTAL OPERATING	0	-4,148	0	840,136	0	0
Transfer to Capital	0	0	0	0	0	0
TOTAL CAPITAL	0	0	0	0	0	0
TOTAL BUILDING	0	-4,148	0	840,136	0	0

BUILDING INSPECTION FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
USER FEES	-557,400.00	-663,465.40	-671,800.00	-1,336,411.59	-689,300.00	-17,500.00	2.60
OTHER INCOME	-45,000.00	-34,446.60	-45,000.00	-25,834.95	-45,000.00	0.00	0.00
TRANSFER FROM RESERVES	-41,600.00	0.00	0.00	0.00	0.00	0.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-644,000.00	-697,912.00	-716,800.00	-1,362,246.54	-734,300.00	-17,500.00	2.44
EXPENSE							
SALARIES, WAGES & BENEFITS	464,100.00	446,347.81	505,700.00	349,847.70	566,800.00	61,100.00	12.08
ADMINISTRATION	144,500.00	224,264.21	114,200.00	147,222.87	123,100.00	8,900.00	7.79
CONTRACTED SERVICES	19,400.00	13,155.76	2,500.00	0.00	0.00	-2,500.00	-100.00
FACILITY UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCE	7,000.00	7,566.46	7,000.00	9,287.00	9,300.00	2,300.00	32.86
VEHICLES & EQUIPMENT	9,000.00	6,663.76	35,000.00	28,046.67	33,660.00	-1,340.00	-3.83
AMORTIZATION	0.00	4,062.39	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	0.00	52,400.00	0.00	1,440.00	-50,960.00	-97.25
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	644,000.00	702,060.39	716,800.00	534,404.24	734,300.00	17,500.00	2.44
Total OPERATING	0.00	4,148.39	0.00	-827,842.30	0.00	0.00	0.00

2023 Bylaw & Crossing Guard Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	34,000	5,689	22,000	6,294	22,000	0	0.00%
User Fees	121,000	32,819	124,000	22,738	126,000	2,000	0.01%
POA Revenues expected to return to normal range					2,000	2,000	0.01%
Other Income	1,000	700	1,000	1,400	1,000	0	0.00%
Transfer from Reserves	0	0	0	0	0	0	0.00%
TOTAL REVENUE	156,000	39,209	147,000	30,431	149,000	2,000	0.01%
EXPENSE							
Salaries, Wages & Benefits	255,831	215,751	252,200	171,290	275,434	23,234	0.13%
Administration	66,700	31,741	65,600	26,207	63,600	-2,000	-0.01%
Reduced Postage fees - online dog tags					-2,000	-2,000	-0.01%
Contracted Services	23,500	13,983	23,500	6,631	24,800	1,300	0.01%
Insurance	12,000	7,566	12,000	9,287	9,100	-2,900	-0.02%
Actual # for 2023					-2,900	-2,900	-0.02%
Vehicles & Equipment	27,000	12,222	27,000	14,764	27,000	0	0.00%
Amortization	0	6,973	0	0	0	0	0.00%
Transfer to Reserves	15,000	15,000	0	0	0	0	0.00%
TOTAL EXPENSE	400,031	303,237	380,300	228,179	399,934	19,634	0.11%
TOTAL OPERATING	-244,031	-264,029	-233,300	-197,747	-250,934	17,634	0.10%
Transfer to Capital	0	0	0	0	0	0	0.00%
TOTAL CAPITAL	0	0	0	0	0	0	0.00%
TOTAL BYLAW & CROSSING	-244,031	-264,029	-233,300	-197,747	-250,934	17,634	0.10%

MUNI BY-LAW & CROSSING GUARD FIN REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-34,000.00	-5,689.20	-22,000.00	-6,293.64	-22,000.00	0.00	0.00
USER FEES	-121,000.00	-32,819.39	-124,000.00	-22,737.61	-126,000.00	-2,000.00	1.61
OTHER INCOME	-1,000.00	-700.00	-1,000.00	-1,400.00	-1,000.00	0.00	0.00
Total REVENUE	-156,000.00	-39,208.59	-147,000.00	-30,431.25	-149,000.00	-2,000.00	1.36
EXPENSE							
SALARIES, WAGES & BENEFITS	255,831.00	215,750.91	252,200.00	171,290.27	275,434.00	23,234.00	9.21
ADMINISTRATION	66,700.00	31,741.14	65,600.00	28,614.06	63,600.00	-2,000.00	-3.05
CONTRACTED SERVICES	23,500.00	13,983.05	23,500.00	6,630.57	24,800.00	1,300.00	5.53
INSURANCE	12,000.00	7,566.46	12,000.00	9,287.00	9,100.00	-2,900.00	-24.17
VEHICLES & EQUIPMENT	27,000.00	12,222.36	27,000.00	15,783.19	27,000.00	0.00	0.00
AMORTIZATION	0.00	6,973.38	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	15,000.00	15,000.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	400,031.00	303,237.30	380,300.00	231,605.09	399,934.00	19,634.00	5.16
Total OPERATING	244,031.00	264,028.71	233,300.00	201,173.84	250,934.00	17,634.00	7.56

2023 Public Works Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	70,000	165,791	70,000	211,665	70,000	0	0.00%
User Fees	1,072,300	910,124	1,073,200	1,087,932	910,000	-163,200	-0.88%
Machine time rental down with leased 1/2 tons					-163,200	-163,200	-0.88%
Other Income	123,000	176,817	123,000	101,179	123,000	0	0.00%
Transfer from Reserves	75,000	50,000	90,000	0	57,500	-32,500	-0.18%
Transfer from gravel reserve reduced - reserve depleted					-40,000	-40,000	-0.22%
Additional Line Painting from Reserve					7,500	7,500	0.04%
Own Purpose Taxes	0	0	0	0	0	0	0.00%
Development Charges	0	0	0	0	0	0	0.00%
Surplus/Deficit	0	0	0	0	0	0	0.00%
TOTAL REVENUE	1,340,300	1,302,732	1,356,200	1,400,776	1,160,500	-195,700	-1.06%
EXPENSE							
Salaries, Wages & Benefits						0	0.00%
Administration	85,600	105,178	86,400	39,282	88,000	1,600	0.01%
Contracted Services	0	0	0	0	0	0	0.00%
Facility Utilities	154,000	239,168	157,100	167,089	160,200	3,100	0.02%
TOTAL EXPENSE	239,600	371,135	243,500	206,372	248,200	4,700	0.03%
WORKS EXPENSE							
Salaries, Wages & Benefits	1,677,700	1,919,362	1,850,250	1,696,619	1,958,035	107,785	0.58%
Administration	1,374,100	1,446,637	1,449,100	1,353,310	1,600,640	151,540	0.82%
Sanding & Salting Increase					41,000	41,000	0.22%
Additional funding for Traffic Counts					15,000	15,000	0.08%
Culvert Increase					20,000	20,000	0.11%
Patching & Washout Increase					39,000	39,000	0.21%
Increase in training					6,000	6,000	0.03%
Additional Tree Maintenance					11,000	11,000	0.06%
Contracted Services	1,340,200	1,868,346	1,469,000	1,934,030	1,663,500	194,500	1.05%
General Consulting					34,000	34,000	0.18%
Streetscan & Traffic Logix Increase					27,000	27,000	0.15%
Gravel Equipment Rental					10,000	10,000	0.05%
Increased Line Costing					27,500	27,500	0.15%
Dust Suppression Increase					20,000	20,000	0.11%
Culvert Contractor					21,000	21,000	0.11%
Shoulder Maintenance Outside Services					12,000	12,000	0.07%
Gravel Resurfacing Outside Services					40,000	40,000	0.22%
Facility Utilities	60,000	30,944	61,000	31,071	62,000	1,000	0.01%
Facility Maintenance	103,000	142,636	105,000	99,984	110,000	5,000	0.03%
Insurance	137,000	139,222	139,050	172,370	190,000	50,950	0.28%
Based on 2023 Actual renewal							
Vehicles & Equipment	858,000	953,858	785,000	771,450	761,900	-23,100	-0.13%
Removal of TR4					-29,000	-29,000	-0.16%
Amortization	0	1,866,543	0	0	0	0	0.00%
Transfer to Reserves	1,128,000	1,128,000	1,228,000	888,000	1,178,000	-50,000	-0.27%
Remove 1 time tree canopy transfer						-50,000	-0.27%
						0	0.00%
						0	0.00%
TOTAL WORKS EXPENSE	6,678,000	9,495,548	7,086,400	6,946,834	7,524,075	437,675	2.37%
TOTAL OPERATING	-5,577,300	-8,563,951	-5,973,700	-5,752,430	-6,611,775	638,075	3.46%
Transfer to Capital	983,630	325,243	1,271,413	0	1,900,000	628,587	3.41%
TOTAL Capital	983,630	325,243	1,271,413	0	1,900,000	628,587	3.41%
TOTAL PUBLIC WORKS	-6,560,930	-8,889,194	-7,245,113	-5,752,430	-8,511,775	1,266,662	6.86%

PUBLIC WORKS FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-70,000.00	-165,790.98	-70,000.00	-211,665.02	-70,000.00	0.00	0.00
USER FEES	-1,072,300.00	-910,123.59	-1,073,200.00	-1,196,676.75	-910,000.00	163,200.00	-15.21
OTHER INCOME	-123,000.00	-176,817.24	-123,000.00	-142,506.20	-123,000.00	0.00	0.00
TRANSFER FROM RESERVES	-75,000.00	-50,000.00	-90,000.00	0.00	-57,500.00	32,500.00	-36.11
Total REVENUE	-1,340,300.00	-1,302,731.81	-1,356,200.00	-1,550,847.97	-1,160,500.00	195,700.00	-14.43
EXPENSE							
ADMINISTRATION	85,600.00	105,178.15	86,400.00	45,209.71	88,000.00	1,600.00	1.85
CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY UTILITIES	154,000.00	239,167.73	157,100.00	199,558.44	160,200.00	3,100.00	1.97
VEHICLES & EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
AMORTIZATION	0.00	26,789.51	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	239,600.00	371,135.39	243,500.00	244,768.15	248,200.00	4,700.00	1.93
WORKS EXPENSE							
SALARIES, WAGES & BENEFITS	1,677,700.00	1,919,362.30	1,850,250.00	1,998,050.47	1,958,035.00	107,785.00	5.83
ADMINISTRATION	1,374,100.00	1,446,636.70	1,449,100.00	1,702,656.30	1,600,640.00	151,540.00	10.46
CONTRACTED SERVICES	1,340,200.00	1,868,346.12	1,469,000.00	2,184,507.51	1,663,500.00	194,500.00	13.24
FACILITY UTILITIES	60,000.00	30,943.75	61,000.00	37,701.07	62,000.00	1,000.00	1.64
FACILITY MAINTENANCE	103,000.00	142,636.01	105,000.00	128,341.90	110,000.00	5,000.00	4.76
INSURANCE	137,000.00	139,221.69	139,050.00	172,370.10	190,000.00	50,950.00	36.64
VEHICLES & EQUIPMENT	858,000.00	953,857.71	785,000.00	1,082,136.29	761,900.00	-23,100.00	-2.94
AMORTIZATION	0.00	1,866,543.25	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	1,128,000.00	1,128,000.00	1,228,000.00	938,000.00	1,178,000.00	-50,000.00	-4.07
TRANSFER TO CAPITAL	983,630.00	325,242.75	1,271,413.00	0.00	1,900,000.00	628,587.00	49.44
Total WORKS EXPENSE	7,661,630.00	9,820,790.28	8,357,813.00	8,243,763.64	9,424,075.00	1,066,262.00	12.76
Total OPERATING	6,560,930.00	8,889,193.86	7,245,113.00	6,937,683.82	8,511,775.00	1,266,662.00	17.48

2023 Parks & Recreation Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	18,000	27,460	18,000	33,920	18,000	0	0.00%
User Fees	584,100	161,445	588,400	277,908	590,700	2,300	0.01%
Other Income	66,000	36,901	70,000	65,090	71,000	1,000	0.01%
Transfer from Reserves	37,000	49,738	32,000	2,500	32,000	0	0.00%
TOTAL REVENUE	705,100	275,545	708,400	379,418	711,700	3,300	0.02%
EXPENSE							
Salaries, Wages & Benefits	1,268,834	1,285,615	1,415,000	1,176,784	1,446,816	31,816	0.17%
Administration	553,800	300,227	553,300	216,902	557,100	3,800	0.02%
Contracted Services	50,000	47,132	51,000	65,655	35,000	-16,000	-0.09%
Remove Park Inventory Plan					-20,000	-20,000	-0.11%
Facility Utilities	204,000	135,317	206,000	153,166	176,500	-29,500	-0.16%
Reduce CRC utilities					-29,500	-29,500	-0.16%
Facility Maintenance	184,000	265,231	176,000	288,930	207,025	31,025	0.17%
Tree Maintenance					5,000	5,000	0.03%
Increased Hall Maintenance					17,400	17,400	0.09%
Increased Arena Maintenance					4,000	4,000	0.02%
Insurance	75,600	96,010	78,200	106,711	111,750	33,550	0.18%
Based on actual 2023 renewal					33,550	33,550	0.18%
Vehicles & Equipment	100,000	124,593	103,000	137,578	118,000	15,000	0.08%
Additional maintenance above lease	0				15,000	15,000	0.08%
Amortization	0	294,550	0	0	0	0	0.00%
Transfer to Reserves	405,000	437,725	405,000	405,000	430,000	25,000	0.14%
TOTAL EXPENSE	2,841,234	2,986,402	2,987,500	2,550,727	3,082,191	94,691	0.51%
TOTAL OPERATING	-2,136,134	-2,710,857	-2,279,100	-2,171,309	-2,370,491	91,391	0.50%
Transfer to Capital	135,000	198,699	116,500	0	90,000	-26,500	-0.14%
TOTAL CAPITAL	135,000	198,699	116,500	0	90,000	-26,500	-0.14%
TOTAL PARKS	-2,271,134	-2,909,556	-2,395,600	-2,171,309	-2,460,491	64,891	0.35%

PARKS & RECREATION FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022 \$	2023-2022 %
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	VARIANCE	VARIANCE
OPERATING							
REVENUE							
GRANTS	-18,000.00	-27,460.00	-18,000.00	-35,744.00	-18,000.00	0.00	0.00
USER FEES	-584,100.00	-161,445.41	-588,400.00	-371,313.91	-590,700.00	-2,300.00	0.39
OTHER INCOME	-66,000.00	-36,901.14	-70,000.00	-82,799.23	-71,000.00	-1,000.00	1.43
TRANSFER FROM RESERVES	-37,000.00	-49,738.02	-32,000.00	-2,500.00	-32,000.00	0.00	0.00
Total REVENUE	-705,100.00	-275,544.57	-708,400.00	-492,357.14	-711,700.00	-3,300.00	0.47
EXPENSE							
SALARIES, WAGES & BENEFITS	1,268,834.00	1,285,614.86	1,415,000.00	1,377,584.52	1,446,816.00	31,816.00	2.25
ADMINISTRATION	553,800.00	300,227.20	553,300.00	295,702.08	557,100.00	3,800.00	0.69
CONTRACTED SERVICES	50,000.00	47,132.45	51,000.00	90,077.66	35,000.00	-16,000.00	-31.37
FACILITY UTILITIES	204,000.00	135,317.15	206,000.00	189,469.31	176,500.00	-29,500.00	-14.32
FACILITY MAINTENANCE	184,000.00	265,231.45	176,000.00	347,354.94	207,025.00	31,025.00	17.63
INSURANCE	75,600.00	96,009.76	78,200.00	106,710.70	111,750.00	33,550.00	42.90
VEHICLES & EQUIPMENT	100,000.00	124,593.26	103,000.00	217,367.20	118,000.00	15,000.00	14.56
AMORTIZATION	0.00	294,550.37	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	405,000.00	437,725.00	405,000.00	405,000.00	430,000.00	25,000.00	6.17
TRANSFER TO CAPITAL	135,000.00	198,698.85	116,500.00	0.00	90,000.00	-26,500.00	-22.75
Total EXPENSE	2,976,234.00	3,185,100.35	3,104,000.00	3,029,266.41	3,172,191.00	68,191.00	2.20
Total OPERATING	2,271,134.00	2,909,555.78	2,395,600.00	2,536,909.27	2,460,491.00	64,891.00	2.71

2023 Library Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	32,570	32,739	33,188	9,252	33,740	552	0.00%
Increase in Grants - Canada					552	552	0.00%
User Fees	3,240	3,555	3,555	2,835	3,555	0	0.00%
Other Income	7,000	14,284	2,000	4,808	2,000	0	0.00%
Transfer from Reserves	17,200	17,200	77,190	0	74,690	-2,500	-0.01%
New Lowell Library loan finishes in 2022					-2,500	-2,500	-0.01%
TOTAL REVENUE	60,010	67,778	115,933	16,895	113,985	-1,948	-0.01%
EXPENSE							
Salaries, Wages & Benefits	651,780	635,070	682,620	517,951	696,000	13,380	0.07%
Administration	267,600	73,125	301,490	164,263	313,465	11,975	0.06%
Donor Signage & Recognition Wall					12,500	12,500	0.07%
Contracted Services	30,800	31,570	31,800	17,438	37,200	5,400	0.03%
Cleaning Contract increase					5,400	5,400	0.03%
Facility Utilities	51,350	13,175	52,200	9,791	54,050	1,850	0.01%
Facility Maintenance	43,300	12,759	46,600	15,178	54,070	7,470	0.04%
Increase maintenance - Stayner Branch					1,110	1,110	0.01%
Increase maintenance - Creemore Branch					3,100	3,100	0.02%
Increase maintenance - New Lowell Branch					3,260	3,260	0.02%
Insurance	27,400	35,075	29,600	33,164	37,600	8,000	0.04%
Vehicles & Equipment	4,300	2,312	4,400	1,471	4,800	400	0.00%
Reduce small tools and equip							
Amortization	0	181,862	0	0	0	0	0.00%
Transfer to Reserves	0	3,250,000	25,000	25,000	50,000	25,000	0.14%
Tax Stabilization Reserve for Sign					25,000	25,000	0.14%
TOTAL EXPENSE	1,076,530	4,234,948	1,173,710	784,257	1,247,185	73,475	0.40%
TOTAL OPERATING	-1,016,520	-4,167,169	-1,057,777	-767,361	-1,133,200	75,423	0.41%
Transfer to Capital	91,920	65,631	92,000	0	94,750	2,750	0.01%
TOTAL CAPITAL	91,920	65,631	92,000	0	94,750	2,750	0.01%
TOTAL LIBRARY	-1,108,440	-4,232,801	-1,149,777	-767,361	-1,227,950	78,173	0.42%

PUBLIC LIBRARY FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-32,570.00	-32,739.00	-33,188.00	-9,252.00	-33,740.00	-552.00	1.66
USER FEES	-3,240.00	-3,555.00	-3,555.00	-2,835.00	-3,555.00	0.00	0.00
OTHER INCOME	-7,000.00	-14,284.23	-2,000.00	-4,808.14	-2,000.00	0.00	0.00
TRANSFER FROM RESERVES	-17,200.00	-17,200.00	-77,190.00	0.00	-74,690.00	2,500.00	-3.24
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-60,010.00	-67,778.23	-115,933.00	-16,895.14	-113,985.00	1,948.00	-1.68
EXPENSE							
SALARIES, WAGES & BENEFITS	651,780.00	635,069.97	682,620.00	517,950.98	696,000.00	13,380.00	1.96
ADMINISTRATION	267,600.00	73,124.81	301,490.00	170,717.70	313,465.00	11,975.00	3.97
CONTRACTED SERVICES	30,800.00	31,570.04	31,800.00	17,437.62	37,200.00	5,400.00	16.98
FACILITY UTILITIES	51,350.00	13,174.88	52,200.00	9,790.93	54,050.00	1,850.00	3.54
FACILITY MAINTENANCE	43,300.00	12,759.19	46,600.00	15,178.38	54,070.00	7,470.00	16.03
INSURANCE	27,400.00	35,074.91	29,600.00	33,164.44	37,600.00	8,000.00	27.03
VEHICLES & EQUIPMENT	4,300.00	2,312.10	4,400.00	1,471.24	4,800.00	400.00	9.09
AMORTIZATION	0.00	181,861.60	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	3,250,000.00	25,000.00	25,000.00	50,000.00	25,000.00	100.00
TRANSFER TO CAPITAL	91,920.00	65,631.44	92,000.00	0.00	94,750.00	2,750.00	2.99
Total EXPENSE	1,168,450.00	4,300,578.94	1,265,710.00	790,711.29	1,341,935.00	76,225.00	6.02
Total OPERATING	1,108,440.00	4,232,800.71	1,149,777.00	773,816.15	1,227,950.00	78,173.00	6.80

2023 Planning Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference	% with \$184,514 = 1%
REVENUE							
Grants	0	2,991	0	0	0	0	0.00%
Remove grant - not received							
User Fees	124,000	222,933	124,000	262,145	124,000	0	0.00%
Other Income	23,000	50,596	23,000	73,798	23,000	0	0.00%
Transfer from Reserves	0	0	0	0	108,500	108,500	0.59%
Fund the official plan & zoning By-law from reserve					108,500	108,500	0.59%
Own Purpose Taxes	0	0	0	0	0	0	0.00%
Development Charges	0	0	0	0	0	0	0.00%
Surplus/Deficit	0	0	0	0	0	0	0.00%
TOTAL REVENUE	147,000	276,520	147,000	335,943	255,500	108,500	0.59%
EXPENSE							
Salaries, Wages & Benefits	487,500	475,611	495,300	378,817	505,454	10,154	0.06%
Administration	103,000	38,955	104,750	24,352	111,500	6,750	0.04%
Contracted Services	138,000	29,489	176,000	49,062	299,500	123,500	0.67%
Official Plan & Zoning By-law					108,500	108,500	0.59%
Facility Utilities	0	0	0	0	0	0	0.00%
Facility Maintenance	0	0	0	0	0	0	0.00%
Insurance	0	0	0	0	0	0	0.00%
Vehicles & Equipment	2,000	0	2,000	0	2,000	0	0.00%
Amortization	0	280	0	0	0	0	0.00%
Transfer to Reserves	30,000	30,000	30,000	30,000	30,000	0	0.00%
TOTAL EXPENSE	760,500	574,336	808,050	482,232	948,454	140,404	0.76%
TOTAL OPERATING	-613,500	-297,817	-661,050	-146,289	-692,954	31,904	0.17%
Transfer to Capital	0	0	0	0	0	0	0.00%
TOTAL CAPITAL	0	0	0	0	0	0	0.00%
TOTAL PLANNING	-613,500	-297,817	-661,050	-146,289	-692,954	31,904	0.17%

LAND USE PLANNING & ZONING FIN REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	-2,991.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-124,000.00	-222,932.50	-124,000.00	-262,144.50	-124,000.00	0.00	0.00
OTHER INCOME	-23,000.00	-50,596.00	-23,000.00	-85,072.00	-23,000.00	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00	0.00	0.00	-108,500.00	-108,500.00	0.00
Total REVENUE	-147,000.00	-276,519.50	-147,000.00	-347,216.50	-255,500.00	-108,500.00	73.81
EXPENSE							
SALARIES, WAGES & BENEFITS	487,500.00	475,611.09	495,300.00	381,265.62	505,454.00	10,154.00	2.05
ADMINISTRATION	103,000.00	38,955.31	104,750.00	24,744.23	111,500.00	6,750.00	6.44
CONTRACTED SERVICES	138,000.00	29,489.39	176,000.00	49,061.79	299,500.00	123,500.00	70.17
INSURANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VEHICLES & EQUIPMENT	2,000.00	0.00	2,000.00	0.00	2,000.00	0.00	0.00
AMORTIZATION	0.00	280.36	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00	0.00
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	760,500.00	574,336.15	808,050.00	485,071.64	948,454.00	140,404.00	17.38
Total OPERATING	613,500.00	297,816.65	661,050.00	137,855.14	692,954.00	31,904.00	4.83

2023 Creemore Medical Centre Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference
REVENUE						
Grants	0	0	0	0	0	0
User Fees	70,460	70,530	78,660	52,634	82,425	3,765
Leases						
Other Income	4,000	4,343	4,000	1,391	4,000	0
Transfer from Reserves	2,740	12,918	0	0	0	0
TOTAL REVENUE	77,200	87,792	82,660	54,025	86,425	3,765
EXPENSE						
Salaries, Wages & Benefits	0	0	0	0	0	0
Administration	40,200	36,146	40,500	12,238	40,300	-200
Contracted Services	0	0	0	0	0	0
Facility Utilities	18,000	15,121	19,000	14,844	20,000	1,000
Facility Maintenance	16,000	33,290	16,000	12,932	20,000	4,000
Insurance	3,000	3,235	3,300	3,112	3,500	200
Vehicles & Equipment	0	0	0	0	0	0
Amortization	0	32,833	0	0	0	0
Transfer to Reserves	0	0	3,860	0	2,625	-1,235
Based on actual revenue less expense per year						
TOTAL EXPENSE	77,200	120,624	82,660	43,125	86,425	3,765
TOTAL OPERATING	0	-32,833	0	10,900	0	0
Transfer to Capital	0	0	0	0	0	0
TOTAL CAPITAL	0	0	0	0	0	0
TOTAL MEDICAL CENTRE	0	-32,833	0	10,900	0	0

CREEMORE MEDICAL CENTRE FIN REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
USER FEES	-70,460.00	-70,530.15	-78,660.00	-72,123.16	-82,425.00	-3,765.00	4.79
OTHER INCOME	-4,000.00	-4,343.01	-4,000.00	-2,891.67	-4,000.00	0.00	0.00
TRANSFER FROM RESERVES	-2,740.00	-12,918.38	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-77,200.00	-87,791.54	-82,660.00	-75,014.83	-86,425.00	-3,765.00	4.55
EXPENSE							
ADMINISTRATION	40,200.00	36,146.43	40,500.00	19,603.16	40,300.00	-200.00	-0.49
CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY UTILITIES	18,000.00	15,120.53	19,000.00	17,593.48	20,000.00	1,000.00	5.26
FACILITY MAINTENANCE	16,000.00	33,289.58	16,000.00	17,541.08	20,000.00	4,000.00	25.00
INSURANCE	3,000.00	3,235.00	3,300.00	3,111.92	3,500.00	200.00	6.06
AMORTIZATION	0.00	32,832.61	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	0.00	3,860.00	0.00	2,625.00	-1,235.00	-31.99
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	77,200.00	120,624.15	82,660.00	57,849.64	86,425.00	3,765.00	4.55
Total OPERATING	0.00	32,832.61	0.00	-17,165.19	0.00	0.00	0.00

2023 Water Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference
REVENUE						
Grants	0	2,994	0	0	0	0
User Fees	2,908,000	2,915,222	3,066,300	2,165,533	3,085,500	19,200
Water Meter Fees					12,000	12,000
Other Income	1,000	2,193	1,000	375	1,000	0
Transfer from Reserves	499,000	499,000	499,000	0	0	-499,000
TOTAL REVENUE	3,408,000	3,419,409	3,566,300	2,165,908	3,086,500	-479,800
EXPENSE						
Salaries, Wages & Benefits	601,600	646,839	702,500	565,359	688,600	-13,900
Administration	1,173,300	1,116,293	1,168,900	589,816	1,162,560	-6,340
Contracted Services	208,000	341,951	206,500	150,333	250,000	43,500
Infrastructure Planning					25,000	25,000
Facility Utilities	100,000	81,614	103,000	58,923	106,000	3,000
Facility Maintenance	67,000	68,459	60,000	15,284	58,000	-2,000
Insurance	40,000	51,442	41,000	43,428	55,500	14,500
Vehicles & Equipment	165,000	197,005	198,000	174,368	304,200	106,200
Increased Fuel & Maintenance costs						106,000
Amortization	0	499,578	0	0	0	0
Transfer to Reserves	1,053,100	915,995	1,086,400	568,397	461,640	-624,760
This is based on actual revenue less actual expenses and will change once the Year End is complete						
TOTAL EXPENSE	3,408,000	3,919,177	3,566,300	2,165,908	3,086,500	-479,800
TOTAL OPERATING	0	-499,769	0	0	0	0
Transfer to Capital	0	0	0	0	0	0
TOTAL CAPITAL	0	0	0	0	0	0
TOTAL WATER	0	-499,769	0	0	0	0

WATER SYSTEMS FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2022-2023	2022-2023
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	-2,994.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-2,908,000.00	-2,915,221.67	-3,066,300.00	-2,165,532.95	-3,085,500.00	-19,200.00	0.63
OTHER INCOME	-1,000.00	-2,192.88	-1,000.00	-375.00	-1,000.00	0.00	0.00
TRANSFER FROM RESERVES	-499,000.00	-499,000.00	-499,000.00	0.00	0.00	499,000.00	-100.00
Total REVENUE	-3,408,000.00	-3,419,408.55	-3,566,300.00	-2,165,907.95	-3,086,500.00	479,800.00	-13.45
EXPENSE							
SALARIES, WAGES & BENEFITS	601,600.00	646,838.94	702,500.00	541,962.43	688,600.00	-13,900.00	-1.98
ADMINISTRATION	1,173,300.00	1,116,293.10	1,168,900.00	778,650.92	1,162,560.00	-6,340.00	-0.54
CONTRACTED SERVICES	208,000.00	341,951.23	206,500.00	150,332.96	250,000.00	43,500.00	21.07
FACILITY UTILITIES	100,000.00	81,614.47	103,000.00	58,922.71	106,000.00	3,000.00	2.91
FACILITY MAINTENANCE	67,000.00	68,458.91	60,000.00	16,034.45	58,000.00	-2,000.00	-3.33
INSURANCE	40,000.00	51,441.92	41,000.00	43,427.51	55,500.00	14,500.00	35.37
VEHICLES & EQUIPMENT	165,000.00	197,005.24	198,000.00	180,065.77	304,200.00	106,200.00	53.64
AMORTIZATION	0.00	499,578.46	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	1,053,100.00	915,994.89	1,086,400.00	0.00	461,640.00	-624,760.00	-57.51
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	3,408,000.00	3,919,177.16	3,566,300.00	1,769,396.75	3,086,500.00	-479,800.00	-13.45
Total OPERATING	0.00	499,768.61	0.00	-396,511.20	0.00	0.00	0.00

2023 Sewer Department Operating Budget Analysis

Category or SubCategory	2021 Budgeted	2021 Actual	2022 Budgeted	2022 Actual as at Sept 30	2023 Budgeted	Annual Difference
REVENUE						
Grants	0	0	0	0	0	0
User Fees	1,730,000	1,626,148	1,833,000	1,477,548	1,974,200	141,200
Other Income	230,500	0	230,500	6,313	0	-230,500
Creemore Sewer Debenture finished					-227,000	-227,000
Transfer from Reserves	204,350	159,135	180,000	0	339,515	159,515
This is based on actual revenue less actual expenses and will change once the Year End is complete						
TOTAL REVENUE	2,164,850	1,785,283	2,243,500	1,483,860	2,313,715	70,215
EXPENSE						
Salaries, Wages & Benefits	150,300	115,175	188,100	106,283	143,970	-44,130
Administration	447,100	495,326	389,600	160,609	458,870	69,270
PIL adjusted to actual					65,000	65,000
Contracted Services	535,200	609,325	810,500	608,267	907,000	96,500
Town of Collingwood increase					9,500	9,500
Infrastructure Planning					15,000	15,000
Sludge Haulage					57,000	57,000
Facility Utilities	254,000	327,417	260,000	268,338	348,000	88,000
Based on actual increases - WWTPs					88,000	88,000
Facility Maintenance	100,000	99,222	134,000	710,397	304,875	170,875
Blower Rental					224,875	224,875
Sludge Haulage moved to contracted services					-57,000	-57,000
Insurance	49,500	64,711	51,000	34,279	70,000	19,000
Vehicles & Equipment	66,000	74,129	68,500	66,481	81,000	12,500
Amortization	0	664,749	0	0	0	0
Transfer to Reserves	562,750	0	341,800	0	0	-341,800
						0
TOTAL EXPENSE	2,164,850	2,450,054	2,243,500	1,954,654	2,313,715	70,215
TOTAL OPERATING	0	-664,770	0	-470,794	0	0
Transfer to Capital	0	0	0	0	0	0
TOTAL CAPITAL	0	0	0	0	0	0
TOTAL SEWER	0	-664,770	0	-470,794	0	0

SEWER SYSTEMS FINANCIAL REPORT



For Period Ending 30-Sep-2022

CLEARVIEW

	2021	2021	2022	2022	PROPOSED 2023	2023-2022	2023-2022
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-1,730,000.00	-1,626,148.32	-1,833,000.00	-1,836,667.57	-1,974,200.00	-141,200.00	7.70
OTHER INCOME	-230,500.00	0.00	-230,500.00	0.24	0.00	230,500.00	-100.00
TRANSFER FROM RESERVES	-204,350.00	-159,134.83	-180,000.00	0.00	-339,515.00	-159,515.00	88.62
Total REVENUE	-2,164,850.00	-1,785,283.15	-2,243,500.00	-1,836,667.33	-2,313,715.00	-70,215.00	3.13
EXPENSE							
SALARIES, WAGES & BENEFITS	150,300.00	115,174.54	188,100.00	139,835.31	143,970.00	-44,130.00	-23.46
ADMINISTRATION	447,100.00	495,326.06	389,600.00	243,363.52	458,870.00	69,270.00	17.78
CONTRACTED SERVICES	535,200.00	609,325.38	810,500.00	774,331.52	907,000.00	96,500.00	11.91
FACILITY UTILITIES	254,000.00	327,417.23	260,000.00	324,324.79	348,000.00	88,000.00	33.85
FACILITY MAINTENANCE	100,000.00	99,221.50	134,000.00	831,284.48	304,875.00	170,875.00	127.52
INSURANCE	49,500.00	64,710.92	51,000.00	34,278.76	70,000.00	19,000.00	37.25
VEHICLES & EQUIPMENT	66,000.00	74,129.05	68,500.00	71,831.86	81,000.00	12,500.00	18.25
AMORTIZATION	0.00	664,748.92	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	562,750.00	0.00	341,800.00	0.00	0.00	-341,800.00	-100.00
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	2,164,850.00	2,450,053.60	2,243,500.00	2,419,250.24	2,313,715.00	70,215.00	3.13
Total OPERATING	0.00	664,770.45	0.00	582,582.91	0.00	0.00	0.00